

H

If this document resonates with you... that's not an accident.

*Money gets harder to talk about the more
successful you become.*

The questions start to pile up:

1. What's a reasonable way to invest?
2. What does a "normal" monthly burn look like?
3. What actually changes between a \$10M life and a \$100M one?

You're not asking these because you're greedy. You're asking because things are finally working and you don't want to screw it up quietly. Most people never reach this point. And most of the people who do reach it don't talk about it openly.

Welcome home, freak.

This is exactly why Hampton exists: to help successful founders be less lonely and get answers they can't find anywhere else.

I've spent years talking with ultra-high-net-worth founders within the community.

Now, to be clear, Hampton isn't just about money. In fact, it's mostly not about money. Our community is for founders obsessed with building and being their best.

Hampton's full of what I call manifest cowboys... people who are obsessed with turning dreams into reality. And building businesses is the most practical way to turn ideas into real-world impact.

And money, like it or not, is part of the equation.

But unfortunately, it's nearly impossible to find any information out there on money when you become successful. You can scroll through TikTok and see a douchebag bragging with a Lambo and teaching you how to make \$1M online.

That's not what Hampton, me, or this document is about.

We're about living a rich life. Improving how we are as parents, friends, employers, and entrepreneurs.

And if that's you... I'm happy you found us.

I was 31 when I sold my startup, The Hustle, to HubSpot. I made tens of millions of dollars.

I spent over a decade obsessing over successful founders. It's all I cared about. I wanted to be just like them. And then, when I sold my company, there was close to no information out there on how to handle success.

That's one of the reasons why I started Hampton and made this document.

Over the last 2 years, my team and I have interviewed 80+ founders for our podcast Moneywise. Everything here came directly from the source. Some were anonymous, most weren't.

We aren't giving advice. That's not what Hampton does. We're the meeting place where successful people share their opinions and information you can't find anywhere else.

Enjoy,

-Sam

Sam Parr, co-founder of Hampton

IF THIS MIRRORS CONVERSATIONS HAPPENING QUIETLY IN YOUR HEAD, THAT'S INTENTIONAL.

If you read this and thought, "I've had these thoughts before, but never had a place to talk about them," then you understand why Hampton exists.

Hampton isn't a money club.

It's a community for people who care deeply about building great companies and living well, and who recognize that money is part of that system, even if it's not the point. What you actually need isn't more advice. It's a room.

A room where you can talk honestly about building something meaningful, how success is changing your life, what money is doing to your decisions and relationships, and what you want the next chapter to look like.

That's Hampton.

Most members don't join because they're struggling. They join because things are working, and they want to be intentional about what they're building next.

Inside, you'll find founders who care about product, culture, leverage, family, health, and legacy. Money comes up because it has to, but it's never the goal.

Yes, there's a private Slack. But the real value is IRL.

Small, curated Core groups that meet consistently with people at a similar stage. No posturing. No pitching. Just honest conversations with people who are building seriously.

If this sounds like the room you've been looking for, you should apply.

You must be a founder or CEO of a fast-growing startup that's reached at least \$3M in annual revenue, raised \$3M+ in funding, or you've had a previous exit of \$10M+. The bar is high on purpose.

Apply now. We'll email you in 12 hours or less with next steps.

You can find all the source interviews for this content here on YouTube.

I'm Worth About \$3 Billion. 10

Oscar (Anonymous)

Built a ~\$50B company over 40+ years, owns ~6%, never exited, buys a company every ~6 weeks, spends ~\$6-7M/year.

Takeaway: Bet the long-term growth of his company and built systems to ensure his wealth endured beyond his lifetime.

From \$175,000 to Over \$100 Million. 14

Anne Mahlum

Invested 100% of savings, scaled ~25 locations in ~4 years, sold for ~\$90–100M, took ~\$15M off the table pre-exit, now worth \$100M+.

Takeaway: Confidence compounds faster when it's backed by unit economics, not optimism.

+\$100M Exit, Then I Failed. 19

Anastasia Koroleva

Nine-figure exit, second business failed, 15+ years studying post-exit founders, spends ~\$650K–\$1M/year with a stability-first portfolio.

Takeaway: Most second acts fail because founders never diagnose what actually broke.

From \$500,000 a Month in Cash Flow to a \$26M Exit. 23

Marshall Haas

Pulled ~\$6M/year personally, sold for ~\$26M, took ~\$18M cash + ~\$8M seller note, now spends ~\$30–50K/month.

Takeaway: Cash flow didn't stress him out. Ownership did.

You Can't Be Rich and Have Balance (At First). 12

Scott Galloway

Multiple ~\$30M+ exits, net worth swung from ~\$20M to the negatives back up to ~\$100–150M+, lived through the 2000 and 2008 crashes, spends ~\$1.5–3M/year.

Takeaway: You can have it all, but not all at once.

He Probably Won't Live Forever. 17

Bryan Johnson

Sold for ~\$300M, net worth ~\$200–300M, deployed ~\$150M+ into longevity and deep science, spends ~\$10–20K/month personally.

Takeaway: Once money stops being scarce, the only interesting question is what game you're actually playing.

\$1 Billion and Counting. 21

Steve Houghton

\$1 billion net worth, compounded \$2M into billions, never sold core assets, spends conservatively relative to wealth.

Takeaway: Compounding works best when your ego doesn't need liquidity.

He Lost \$130 Million Overnight. 25

Chuck Yates

Paper net worth peaked at ~\$150M, collapsed to ~\$82K, rebuilt to ~\$20M, survived decades in cyclical energy private equity.

Takeaway: Losing money hurts less when your identity was never tied to the number.

Walked Away from \$60M More. 27*Vinay Hiremath*

Exited Loom for ~\$975M, personal proceeds ~\$50–70M post-tax, declined ~\$60M earn-out, spends ~\$25–35K/month.

Takeaway: Liquidity solves safety fast. It removes structure even faster.

From Painting Garage Doors to Billionaire. 32*Tommy Mello*

Scaled to ~\$30M EBITDA, sold at ~20x, paid employees ~\$100M, retains ~47% ownership, burns ~\$10M/year.

Takeaway: Wealth compounds faster when everyone around you gets rich too.

A \$50M Net Worth on \$25K a Month. 36*Nick Huber*

Net worth ~\$25–50M, fixed burn ~\$22–25K/month, owns 70+ real-estate assets, holds ~\$2–3M liquid.

Takeaway: Low burn is the only leverage you always control.

From \$7 Million at 18 to Knowing When Enough Is Enough. 40*Jacob Turner*

Signed \$7M MLB contract, retired at 29 with ~\$10–15M, lived on ~\$1K/month early, now manages ~\$112M AUM.

Takeaway: Early money doesn't remove risk. It moves it forward.

Worth ~\$500M. Here's What He Regrets Spending On, and What He Doesn't. 29*Andrew Wilkinson*

Built MetaLab + Tiny, +\$100m liquidity, spends 6-figures a month, sold cars and excess homes.

Takeaway: You can have it all, but not all at once.

He Spends ~\$200,000 a Month. 34*Neil Patel*

Runs a ~\$100M/year business, spends ~\$120–200K/month, donates ~\$100–150K/month, owns four homes.

Takeaway: High spending isn't the problem. Unconscious spending is.

Runs a \$200M Business, But Gives Most of it Away 38*Mike Beckham*

Simple Modern revenue ~\$200–225M, profits ~\$40–50M/year, net worth ~\$200–250M, gives ~\$1M/year personally.

Takeaway: Giving early makes greed harder to justify later.

How Much Alex Hormozi Is Actually Worth (and Why It Still Isn't Enough). 42*Alex Hormozi*

Liquid ~\$95–100M, total net worth ~\$200M+, cash distributions ~\$42M pre-sale, spends ~\$80–120K/month.

Takeaway: Cash flow feels like peace long after net worth stops moving the needle.

Raising Kids Without Ruining 44 Them With Comfort.

Dr. Becky Kennedy

Clinical psychologist, founder of Good Inside (~40 employees), tens of thousands of paying members, parent of 3 kids ages ~6–12, works with high-achieving and high-net-worth families.

Takeaway: The biggest risk wealth introduces isn't entitlement — it's removing the friction kids need to build resilience.

\$10M vs \$100M: What 47 Actually Changes.

Security plateaus early, motivation shifts, spending rises modestly, anxiety often spikes before it falls.

Takeaway: The biggest difference isn't lifestyle. It's what stops motivating you.

What 25 Millionaires 50 Agree On (Quietly).

Money stops motivating sooner than expected, liquidity feels safer than returns, community matters more post-success.

Takeaway: The lessons that matter most only show up after you've already won.

Flying Private: How Rich Is 45 "Rich Enough"?

Charter starts making sense around ~\$2M annual income and ~\$20M net worth, costs ~\$8–15K per flight hour, fractional buy-ins run ~\$1.5–5M, and full ownership only pencils at ~150–200 hours/year with \$10M+ annual operating costs.

Takeaway: Private aviation isn't about ego — it only works when time, not money, is the binding constraint.

Checking Your Portfolio Every 49 Day Is Ruining Your Life.

Founders worth \$50–500M report mood swings tied to 1–2% market moves.

Takeaway: If your net worth dictates your mood, you don't own it yet.

How Comic Books Are Making Me Richer. 51

Rob Walling

Low eight-figure net worth, spends ~\$10K/month, allocates ~10–12% to collectibles.

Takeaway: Not all investments need to be optimal. Some just need to be enjoyable.

\$10M and Total Freedom. 53

Shane Cultra

Left a ~\$10M family business, liquid ~\$3M, earns ~\$300–500K/year, spends ~\$5–6K/month.

Takeaway: The hardest exit is sometimes from expectations, not companies.

\$12M Exit. Four Businesses. No Safety Net. 55

Donald Spann

Exited four times, sold for \$12M cash, lives on ~\$10K/month, net worth \$10M+.

Takeaway: Luck compounds only when you're ready to catch it.

\$100K Buy-In. \$160M Exit. Then Spent \$40K/Month Trying to Feel Alive. 57

Jace Mattinson

Invested \$100K, sold for ~\$160M, overspent post-exit, later reset to ~\$10K/month.

Takeaway: Reactionary pleasure turns into work faster than discipline ever did.

An \$80M Exit Made Him Overconfident. 52

Pete (Anonymous)

Exited for ~\$80M, took home ~\$40M, lost ~\$2.5–5M on the next deal, now worth ~\$28M.

Takeaway: Confidence transfers slower than you think. Overconfidence transfers instantly.

\$10M Net Worth. \$2.5M Cash Flow. No Plans to Exit. 54

Jay Berard

Owns 100% of business, pulls ~\$2.5M/year, values business at \$0, spends ~\$25–60K/month.

Takeaway: Treating hypothetical exits as real money quietly ruins good lives.

\$32M Exit. \$15K-a-Month Life in Japan. 56

Eran Galperin

Sold for ~\$32.5M, moved to Tokyo, spends ~\$15K/month, building a ~\$5–6M home.

Takeaway: Financial freedom works better when healthcare doesn't feel like a gamble.

\$100M Net Worth. Billionaire Family. 58

Alex Peykoff

Grew up inside a multi-billion-dollar family business, personal net worth north of \$100M, peak seven-figure annual income, now spends intentionally on family, philanthropy, and emotional presence rather than accumulation.

Takeaway: Money gave him power early — but it took a personal crisis to show him what power was actually for.

\$100M Net Worth. \$5M a Year. And the Moment Money Couldn't Save His Wife. 59

Mitch (Anonymous)

Built a ~\$120M business, owns ~80%, earns ~\$4–8M per year, net worth ~\$80–100M, spends ~\$65–70K/month after a cancer diagnosis reshaped his priorities.

Takeaway: Money can buy access and time — but it can't protect you from what actually matters.

\$100M Valuation. 118 Franchises. Then He Walked Away. 61

Alex (Anonymous)

Built a venture-backed laundry business to a ~\$100M valuation, raised ~\$33M, sold 118 franchises in 14 months, now worth ~\$11M with ~\$3M liquid after stepping down at peak momentum.

Takeaway: Knowing when to step aside can be more valuable than knowing how to scale.

He Doesn't Want \$100,000,000. 63

Ali Abdaal

Earns ~\$4–6M/year, net worth mid-7 figures, invests mostly in the S&P 500.

Takeaway: Designing your life early beats optimizing your portfolio later.

Worth \$100–150M. Spends \$60K/Month on Time. 65

Dave (Anonymous)

Liquid ~\$20–25M, runs ~\$700K/year deficit to buy back attention and energy.

Takeaway: Buying your time back compounds faster than buying things.

\$500M and Still Asking "What's Next?". 60

Peter Wokwicz

Estimated net worth ~\$500M, involved in 60+ companies, typical exits under \$30M, roughly 40 liquidity events, spends ~\$200K/month, runs a family office optimized for speed and experimentation rather than scale.

Takeaway: Curiosity compounded faster than any single company ever could.

15 Years Doing What He Hated. An 8-Figure Exit. 62

Ronan Berder

Ran a consulting firm ~15 years, exited for eight figures, rebuilding from zero by choice.

Takeaway: Responsibility can trap you longer than fear ever could.

Elon Musk's Acquisition Made Him \$50M. Fatherhood Changed Him. 64

Chris Bakke

Exited twice, ~\$25–50M net worth, three kids under three, spends ~\$11–18K/month.

Takeaway: Ambition doesn't disappear. It just gets redirected.

The Exit Mistake That Nearly Cost Him \$200M. 66

Kory Mitchell

Sold for ~\$200M, EBITDA dropped from ~\$21M to ~\$12M, recovered to ~\$30M in ~18 months.

Takeaway: People diligence matters more after the deal than before it.

PART I

THE CORE 16 PROFILES

Oscar (anonymous)

I'm Worth About \$3 Billion

WHAT HAPPENS WHEN YOU DON'T SELL

A founder compounds one company for 40+ years, buys a business every six weeks, never exits, and discovers that control, not liquidity, is the real luxury.

INTRO

Oscar is a self-made billionaire who built a single operating company into a ~\$50B enterprise by refusing to do the thing most founders are told is inevitable: sell.

Instead of chasing exits, Oscar spent decades reinvesting, acquiring competitors, and doubling down on an industry he understood deeply. He took his company public not to cash out, but to pour more fuel into growth, repeatedly using the public markets as a capital engine rather than an escape hatch.

Despite a personal net worth north of \$3B, Oscar lives with extreme values and consistency. His wardrobe is mostly \$15 shirts. His biggest indulgences are machines, land, and family, not status signaling.

What you're about to read is less about how to get rich, and more about what kind of life emerges when you choose control, patience, and ownership over liquidity and reinvention.

Most relevant for: founders deciding whether to sell, keep compounding, or bet their identity on a single long-term build.

SNAPSHOT

- Estimated personal net worth: ~\$3,000,000,000
- Company valuation: ~\$50,000,000,000
- Ownership stake: ~6%
- Time building same company: 40+ years
- Acquisition pace (peak): ~1 company every 6 weeks for ~20 years
- IPOs / secondary offerings completed: 4
- Primary liquidity events: public offerings, not exits
- Age when first meaningfully wealthy: late 20s
- Current role: Chairman (retired from day-to-day ops)

PORTFOLIO & BALANCE SHEET

Net Worth Composition

- Majority of net worth concentrated in a single operating company
- ~50M shares retained long-term
- ~\$50M allocated to public equities selected personally
- Significant cash and treasuries earning interest
- No meaningful diversification relative to net worth size

Core Philosophy

"My company will always outperform anything else I could invest in."

Extreme concentration is rational only when paired with control and deep industry mastery.

Cash Flow & Spending

- Estimated personal spend: ~\$6–7M per year
- Largest ongoing expenses:
 - Ranch operations (land, cattle, staff, mechanics)
 - Aircraft ownership and operation
- Major assets:
 - Ranch purchased for ~\$28M with ~\$15M additional investment
 - Two garages totaling ~150,000 sq ft housing ~300 cars
 - Oceanfront home purchased for ~\$15M
 - Private jet purchased for ~\$49M (paid in cash via stock sale)

Despite the numbers, Oscar does not describe money as something he actively uses.

Excess cash sits idle, earns interest, and compounds. Liquidity is optional, not aspirational.

NOTABLE BEHAVIORS

- Never sold his core company
- Reinvested nearly all profits for decades
- Personally called competitors monthly asking if they wanted to sell
- Flew overnight to close acquisition deals on yellow legal pads
- Walked away instantly if deal terms changed
- Lived in trailers with his family to fund early growth
- Sold personal homes multiple times to reinvest in the business
- Walked out of meetings with bankers he didn't respect
- Paid employees aggressively to reduce attrition and competition
- Treated retention as a strategic weapon, not a cost center

PSYCHOLOGICAL DRIVERS

- Deep need for control over outcomes
- Low tolerance for dependency on external validation
- Strong identity anchored to builder, not "rich person"
- Discomfort with reinvention for its own sake
- Preference for patience over cleverness
- Distrust of expertise disconnected from execution
- Belief that confidence comes from ownership, not intelligence
- Long memory shaped by early hardship and military discipline

SILENT TRADEOFFS

- Gave up liquidity optionality for decades
- Accepted concentration risk most advisors would reject
- Lived far below visible means early and late in life
- Rejected "sophisticated" investor identity
- Tied personal identity to one company's long-term fate
- Delayed consumption in favor of permanent control
- Chose to be underestimated socially to remain unconstrained strategically

MONEYWISE INSIGHTS

- Selling is not the only way to win.
- Liquidity can weaken focus as much as it creates freedom.
- Control compounds longer than cash.
- Extreme wealth is often boring on purpose.
- Confidence built through repetition beats education built through theory.
- Concentration is dangerous unless paired with control.
- Long-term ownership eliminates the need to time decisions.
- Family alignment is a force multiplier, not a side benefit.
- Reinvestment beats diversification when you know the terrain.
- Most people sell because they're tired, not because it's optimal.
- Wealth used while alive creates meaning. Wealth deferred forever does not.
- Patience is a competitive advantage most people cannot tolerate.

CURRENT STATE

- Earned income no longer required
- Primary focus on governance, stewardship, and family
- Wealth transfer structured through multi-generation trusts
- Assets distributed gradually to avoid sudden entitlement
- Drug-tested inheritance releases tied to age and behavior
- Views wealth as a tool for stability, not expression
- Explicitly rejects the idea of "cashing out" as a goal

This Profile in One Line

Selling creates freedom once.
Ownership creates it every year after.



A SERIAL FOUNDER EXPLAINS WHY WEALTH DEMANDS OBSESSION EARLY, AND RESTRAINT LATER.

INTRO

Scott Galloway has built wealth, lost it, rebuilt it, and then deliberately redesigned how he relates to it.

Unlike many founders whose stories are linear, Scott's financial life is cyclical. He has sold companies for tens of millions, seen his net worth turn negative more than once, and today sits comfortably in the \$100–150M range depending on markets.

His core argument is unpopular but grounded in lived experience: the behaviors that create wealth are often incompatible with balance, happiness, or emotional stability. The trick is not avoiding those behaviors early, but knowing when to abandon them.

What follows examines concentration versus diversification, ego versus discipline, and why the skills required to get rich are not the same ones required to stay rich.

Most relevant for: founders who feel torn between ambition and balance, and who suspect that "having it all" may be a lie.

Scott Galloway

You Can't Be Rich and Have Balance (At First)

SNAPSHOT

- First major exit: ~\$33M (owned ~20–30%)
- Major drawdowns:
- Dot-com crash (2000)
- Financial crisis (2008)
- Net worth swings: ~\$20M → negative → \$100M+
- Current estimated net worth: ~\$100–150M
- Primary income sources today: investing, speaking, media
- Annual personal spend: ~\$1.5–3M
- Major recurring expense: travel and aviation

PORTFOLIO & BALANCE SHEET

Scott's early career was defined by concentration.

He bet heavily on his own companies, reinvested proceeds aggressively, and allowed single positions to dominate his balance sheet. That strategy produced outsized wins — and catastrophic losses.

After losing most of his net worth twice, his approach changed permanently.

Today, his portfolio is intentionally boring:

- Public equities (ETFs): majority allocation
- Real estate: ~\$15M+ across primary and secondary residences
- Private investments: ~30 positions, each capped at ~3%
- Cash: sufficient to ride out prolonged downturns

He describes diversification as "**emotional Kevlar**." It doesn't maximize upside, but it prevents the kind of drawdowns that distort judgment and behavior.

Cash Flow & Spending

Scott's spending scaled only after his portfolio stabilized.

Current annual spend falls in the \$1.5–3M range, driven primarily by:

- Travel (international and domestic)
- Fractional or charter aviation
- Multiple residences
- Staff and lifestyle infrastructure

He does not budget granularly, but he does track burn relative to portfolio yield. His spending rate stays comfortably below long-term expected returns. He is explicit that increased spending did not make him happier. It made him calmer.

NOTABLE BEHAVIORS

- Willingly sacrificed balance in his 20s and 30s
- Took extreme professional risks early
- Overestimated his ability to time markets
- Later imposed strict diversification rules
- Caps exposure per investment to avoid ego-driven bets
- Views money primarily as downside protection, not validation

Scott believes most founders fail not because they lack talent, but because they confuse early-stage behaviors with permanent ones.

MONEYWISE INSIGHTS

- You can't optimize for balance while building wealth.
- Concentration builds fortunes. Diversification preserves them.
- Loss hurts more than gains feel good.
- Ego survives wins but dies in drawdowns.
- Balance is not a starting condition. It's a late-stage privilege.
- Wealth amplifies your psychology before it fixes anything.
- The skills that get you rich are not the skills that keep you sane.
- Diversification is a mental health strategy, not just a financial one.

PSYCHOLOGICAL DRIVERS

- High tolerance for stress and criticism
- Strong competitive instinct
- Deep sensitivity to loss
- Ego awareness developed through failure
- Preference for certainty over thrill later in life

He acknowledges that the same traits that made him successful also made him fragile when unchecked.

CURRENT STATE

- Financially secure with diversified assets
- Focused on teaching, writing, and public discourse
- Prioritizes relationships and health over expansion
- Openly discourages blind pursuit of billionaire status
- Measures success by resilience, not rankings

SILENT TRADEOFFS

- Sacrificed personal balance for decades
- Experienced repeated identity collapse tied to net worth
- Gave up maximum upside for durability
- Accepted that he would never be the richest person in the room
- Chose peace over dominance

This Profile in One Line

He learned the hard way that obsession builds wealth.

Discipline is what keeps it from destroying you.



A FOUNDER GOES ALL-IN, SCALES WITH RUTHLESS UNIT ECONOMICS, AND LEARNS WHY GRADUAL LIQUIDITY BEATS SUDDEN WEALTH.

INTRO

Anne Mahlum is the founder of Solidcore, a boutique fitness company that scaled profitably without venture capital, reached dozens of locations, and ultimately sold for a nine-figure outcome.

Before Solidcore, Anne founded and ran Back on My Feet, a national nonprofit, where she earned a modest salary and quietly accumulated personal savings with no clear plan other than optionality. She then took nearly 100% of that capital and invested it into her first Solidcore studio.

What follows examines how Anne evaluated unit economics early, funded expansion internally, used private equity selectively, and took money off the table in stages to avoid the psychological shock that derails many founders after an exit.

This is less about inspiration and more about capital discipline, timing, and how confidence changes when it's backed by math.

Most relevant for: founders weighing bootstrapping vs outside capital, deciding when to pay themselves, or navigating large liquidity events without losing judgment.

Anne Mahlum From \$175,000 to Over \$100 Million

SNAPSHOT

- Pre-Solidcore personal savings: ~\$175,000
- Initial Solidcore investment: ~100% of liquid net worth
- Time to profitability: Month 1
- Studio-level annual revenue (early years): ~\$750,000–\$1,000,000
- Studio-level margins: ~40–60%
- Studios opened pre-private equity: ~25
- Time to 25 studios: ~4 years
- Private equity rounds: 2
- Cash taken off the table pre-exit: ~\$15,000,000
- Final exit value: ~\$90,000,000–\$100,000,000
- Estimated net worth today: \$100,000,000+

PORTFOLIO & BALANCE SHEET

Pre-Solidcore (Nonprofit Years)

- Annual salary: ~\$175,000
- Additional speaking income: ~\$50,000–\$75,000/year
- Savings accumulation: ~\$175,000
- Asset allocation:
 - 100% cash
 - No equities
 - No real estate
 - Primary objective: preserve optionality, not grow capital

Post-Exit (Current Allocation)

- Public equities: ~33%
 - Mix of ETFs and individual stocks
- Private investments: ~15%
 - Private equity funds
 - Select direct deals
- Real estate: ~20–22%
 - Primary residence (~\$12M)
 - Additional residential properties
- Bonds: ~6–8%
- Private lending: ~4–5% (targeting 12–15% returns)
- Crypto: ~1–2%
- Art: ~1–2%

Cash Flow & Spending

Early Solidcore Years

- Founder salary: ~\$50,000–\$60,000/year
- Distributions: taken only when growth was fully funded
- Personal burn: ~\$2,000–\$3,000/month
- Reinvestment priority: new studios, buildouts, equipment

Growth Phase

- First year of \$1M+ personal income: ~2015
- Continued to cap lifestyle expansion while scaling locations
- Explicitly avoided pulling cash if it constrained expansion

Post-Exit

- Estimated monthly spend: ~\$200,000–\$300,000
- Annual spend rate: ~4% of net worth
- Major spending categories:
 - Travel and experiences
 - Real estate
 - Art
 - Staffing and lifestyle leverage

Anne rejects rigid "don't touch principal" rules and instead manages spending mathematically.

NOTABLE BEHAVIORS

- Invested entire personal net worth into first location
- Refused outside capital until unit economics were proven across geographies
- Opened second studio within months of the first
- Scaled to ~25 studios without institutional capital
- Took partial liquidity in private equity rounds to reduce pressure
- Paid herself gradually to avoid sudden wealth shock
- Modeled portfolio outcomes daily to desensitize volatility
- Increased spending intentionally to match net-worth reality

MONEYWISE INSIGHTS

- Strong unit economics matter more than brand hype.
- Profitability early gives founders negotiating leverage later.
- Gradual liquidity reduces post-exit disorientation.
- Paying yourself can extend founder longevity.
- Confidence compounds faster when it's backed by numbers.
- Reinvestment discipline beats timing the exit.
- Liquidity timing matters as much as liquidity size.
- Spending is a muscle that must be trained deliberately.
- Fear distorts capital decisions more than greed.
- Money becomes easier once you understand your own behavior.

PSYCHOLOGICAL DRIVERS

- Extremely high confidence in execution once a decision is made
- Strong aversion to doubt once committed
- Preference for mathematical clarity over intuition
- Desire to remove fear as a decision variable
- Belief that gradual wealth accumulation is psychologically safer than lump sums

CURRENT STATE

- Fully liquid, diversified balance sheet
- No dependence on earned income
- Actively invests across public and private markets
- Comfortable deploying and spending capital at scale
- Advises founders on growth, confidence, and capital discipline
- Explicitly rejects scarcity-driven financial rules

SILENT TRADEOFFS

- Accepted extreme concentration risk early
- Lived far below means during peak growth years
- Took public scrutiny as a cost of dominance
- Carried pressure longer than necessary before partial liquidity
- Delayed personal comfort to preserve strategic control

This Profile in One Line

She didn't wait for the exit to feel wealthy. She engineered control over cash flow long before the check arrived.

Want a room like this in real life?



Everything you're reading here exists because of Hampton.

Inside Hampton, founders are unusually open about what's actually going on — in their companies, their finances, and their lives. That only works because the room is small, vetted, and IRL.

What Hampton Is

- **Core** – Small, in-person groups of vetted founders at a similar stage who meet consistently. No pitching. No posturing. Real conversations.
- **Chapter** – Local city chapters for dinners, events, and real relationships with serious operators nearby.
- **Network** – A private network of 1,000+ founders, many well-known and highly successful, who are direct and transparent.

How It Works

- Members are vetted. You need \$3M+ in revenue, \$3M+ in funding, or a prior exit.
- The bar is high on purpose so the conversations stay honest and useful.
- This isn't content or coaching. It's proximity.

If you're building a real company and don't want to do it alone, Hampton is the room.

if this sounds like what you've been looking for:

Apply Now



MOST PEOPLE USE MONEY TO PROTECT THEIR LIFE. BRYAN JOHNSON USED IT TO QUESTION DEATH ITSELF.

INTRO

Bryan Johnson is often caricatured as a rich man afraid of dying. That's wrong.

He's not afraid of death. He's indifferent to money. And he's obsessed with one question most people never seriously ask: what would an intelligent species do if it suddenly realized it might be able to survive itself?

Bryan sold Braintree for roughly \$300 million after seven brutal years. Instead of compounding that into billions, he deployed most of it into longevity science, brain interfaces, and a global ideology he calls "Don't Die."

This isn't about biohacking or optimization. It's about what happens when someone treats money as a tool for existential ambition rather than comfort. Most relevant for: founders questioning what winning is actually for.

SNAPSHOT

- Major exit: Braintree (~\$300M)
- Net worth today: ~\$200–300M (varies by valuation)
- Capital deployed into mission-driven projects: ~\$150M+
- Personal monthly spend (historically): ~\$10–20K
- Primary focus: longevity science, AI alignment, human survival

Bryan Johnson

He Probably Won't Live Forever. But He's Betting Hundreds of Millions Like Humanity Might.

THE ORIGIN OF THE OBSESSION

Bryan didn't grow up wealthy.

He grew up poor, then deeply religious, then deeply depressed. For the first 34 years of his life, he had almost no money and very little freedom. When he finally broke out, it wasn't because he found a passion project.

It was because he needed cash to survive.
Payments weren't a calling. It was an accident.

He took a door-to-door credit card processing job just to pay his mortgage. That proximity revealed an opportunity. Braintree followed. Then Venmo. Then scale.

He bootstrapped for years, paid himself almost nothing, and lived with single-digit thousands in his bank account until his mid-30s.

Money didn't change who he was. It revealed who he already was.

The Tiered View of Money

Bryan doesn't think in net-worth targets. He thinks in capability tiers.

In his framework:

- ~\$7M buys time and basic freedom
- ~\$50M unlocks leverage
- ~\$250M unlocks entirely different games
- Billions unlock civilization-scale interventions

He didn't want consumption. He wanted access to harder problems.

That's why he stopped caring about compounding wealth once he crossed the threshold necessary to fund his mission.

Why He Didn't Chase \$10B (Even Though He Could)

Bryan is explicit about something that unsettles a lot of founders.

If he wanted to, he believes he could have turned his post-exit capital into \$10 billion by now by doing boring, competent things. Mortgage businesses. Industrial rollups. Clean execution in unsexy markets.

He chose not to.

From his perspective, those games do not survive historical compression.

In 500 years, no one will care how large a private equity rollup became. So he opted out.

WHERE THE MONEY ACTUALLY WENT

Instead of protecting capital, Bryan concentrated it.

He created a \$100M venture fund focused on deep science. He invested another ~\$60M into Kernel, a brain-computer interface company. He poured tens of millions into Blueprint, a radical self-experimentation protocol to measure and reverse biological aging. He then escalated that into "Don't Die," a full ideological framework for individual and species-level survival.

Much of this capital is illiquid. Bryan openly admits this is his biggest financial regret.

Liquidity is power. Illiquidity limits options.

He accepted that trade anyway.

HIS RELATIONSHIP WITH RISK, COMFORT, AND EGO

Despite the headlines, Bryan lives simply. At the height of his wealth, he rented a ~\$5K/month house and spent under \$20K a month. He bought a small jet once, learned to fly it himself, then sold it. He took a few adventure trips he had always wanted to do.

Then he went back to work. Money never became identity. It became fuel. He is not chasing happiness. He is chasing relevance.

THE 25TH CENTURY TEST

Bryan measures success with a brutal filter: Will this matter in 200 years? If the answer is no, he's not interested.

He believes most human effort is consumed by games that vaporize under time. Wealth accumulation. Status. Power. Even presidents disappear from memory within decades.

The only things that survive are ideas that alter the operating system of civilization. That's the game he chose.

SILENT TRADEOFFS

- Gave up massive financial upside
- Concentrated risk into illiquid bets
- Accepted public ridicule as inevitable
- Tied his identity to an uncertain outcome

MONEYWISE INSIGHTS

- Money is only interesting as a means to harder problems.
- Liquidity is freedom. Illiquidity is commitment.
- Most goals don't survive historical compression.
- Comfort is a poor substitute for purpose.
- You don't need more money once you can fund your mission.

This Profile in One Line
He didn't use money to escape life. He used it to challenge the limits of existence.



WHY ~70% OF SECOND-TIME FOUNDERS DON'T FAIL IMMEDIATELY. THEY FAIL LATER.

INTRO

Anastasia Koroleva sold her company for nine figures.

On paper, it was the finish line most founders dream about. In reality, it marked the beginning of the hardest decade of her life.

What followed wasn't peace or clarity. It was confusion, identity loss, and a series of decisions driven by emotional avoidance rather than conviction. A divorce. A second business that failed. Years spent chasing momentum and stimulation without understanding what had actually changed inside her.

Instead of hiding from the experience, Anastasia became obsessed with studying it. Over the past 13+ years, she has interviewed and analyzed dozens of founders who exited more than a decade ago, long enough for patterns to emerge. Her work focuses on what happens after the headlines fade and why so many second acts quietly collapse.

Most relevant for: founders approaching an exit, or anyone who's already sold and feeling lost.

Anastasia Koroleva +\$100M Exit, Then I Failed

SNAPSHOT

- First major exit: nine figures
- Business type: bootstrapped SaaS
- Time to exit: ~6 years
- Ownership at exit: ~80% (with spouse)
- Current net worth: high eight figures
- Time since exit: ~15 years
- Second venture: failed
- Focus today: post-exit psychology, advisory, education
- Founder of: Exit Paradox, Post-Exit Academy

PORTFOLIO & FINANCIAL STRUCTURE

After years of experimentation, Anastasia rebuilt her financial life around emotional stability, not optimization.

Her current portfolio is intentionally simple:

- ~65% in relatively liquid, low-risk assets
 - Public equities
 - Cash and equivalents
- ~25% in cash-flowing private credit
 - Low or zero leverage
 - Uncorrelated with equity markets
 - Target returns: 12–20% annually
- ~10% in private equity
 - Treated as optional upside
 - Mentally expendable

Her goal is not maximizing returns. It is minimizing stress, decision paralysis, and emotional volatility so her motivation is no longer distorted by fear.

Annual family spend ranges roughly between \$650K and \$1M, largely driven by travel and time together. She owns two homes and optimizes for flexibility rather than prestige.

What Actually Broke After the Exit

The exit didn't create Anastasia's problems. It removed the structure that had been hiding them.

After selling, she stayed busy. She jumped quickly into a new venture. On the surface, it looked rational. Underneath, she was avoiding discomfort. The second business failed not because the idea was bad, but because she no longer had the emotional fuel to endure inevitable difficulty.

She describes the experience as "burying a baby" and cried for months afterward. What frightened her most wasn't the failure itself, but realizing she had all the ingredients to succeed and still couldn't make herself care.

That moment became the inflection point for her work.

PSYCHOLOGICAL DRIVERS

- Strong identity attachment to being a founder
- Discomfort with emptiness and stillness
- Fear of becoming irrelevant or "nobody"
- Loneliness after sudden wealth
- High sensitivity to cognitive dissonance

She now recognizes that many founders confuse motion with meaning, especially when money removes urgency but not anxiety.

THE FOUR FAILURE PATTERNS SHE SEES REPEATEDLY

After studying exited founders for over a decade, Anastasia sees the same traps recur.

1. **Timing Errors** Founders start too early or too late. Too early: still running on momentum, not conviction. Too late: skills atrophy, identity calcifies.
2. **Industry Naivety** Founders jump into unfamiliar industries assuming experience transfers cleanly. It rarely does.
3. **Role Confusion** Creators, operators, and investors confuse learned competence with innate strength, building teams that mirror rather than complement them.
4. **Sudden Wealth Syndrome** Emotional volatility driven by fear of loss, not lack of money, leading to rushed decisions and over-investment.

SILENT TRADEOFFS

- Lost years to avoidance disguised as productivity
- Paid emotional tuition after financial success
- Mistook freedom for fulfillment
- Learned that exits collapse your internal operating system, not just your calendar

MONEYWISE INSIGHTS

- Exits create cognitive dissonance, not clarity.
- Second businesses fail later, not sooner.
- Freedom without structure leads to paralysis.
- Experience does not transfer cleanly across industries.
- Financial safety must be built deliberately post-exit.
- Motivation evolves long before founders notice.
- Community matters more after success than before it.
- Stability comes before ambition, not after.
- Understanding yourself compounds faster than capital.

CURRENT STATE

Today, Anastasia's work is mission-driven.

She focuses on helping exited founders rebuild stability, identity, and purpose before committing to a second act. Through her advisory work, education platforms, and podcast, she helps founders avoid predictable traps rather than chase premature reinvention.

She explicitly rejects the idea that exits are endpoints. In her view, they are transitions that demand more self-awareness than most founders expect.

This Profile in One Line

The real danger after an exit isn't failure. It's rebuilding without understanding what actually broke.



WHY COMPOUNDING, NOT EXITING, BUILT A TRULY WEALTHY LIFE.

INTRO

Steve Houghton is a billionaire who openly admits something most wealthy people never say out loud: money never felt the way he thought it would.

His wealth was not created through one defining exit, a single breakout company, or a lucky bet. It came from decades of disciplined capital recycling, extreme patience, and an almost pathological refusal to sell great assets.

What makes Steve unusual is not just the scale of his net worth, estimated in the high nine to low ten figures, but the clarity with which he views wealth as a tool rather than a scoreboard. He believes money magnifies character, not happiness, and that unchecked ego is the fastest way to destroy both capital and relationships.

Instead of optimizing for maximum returns, Steve built his life around five pillars: financial, emotional, mental, physical, and spiritual wealth. Together, they form a system designed to keep success from hollowing him out.

Most relevant for: founders who believe exits are overrated, compounding is underappreciated, and wealth without self-discipline eventually eats itself.

Steve Houghton

\$1 Billion and Counting

SNAPSHOT

- Estimated net worth: high nine to low ten figures
- Primary wealth drivers: oil and gas mineral rights, self-storage, private operating companies
- Career arc: entrepreneur, investor, long-term asset owner
- Exit strategy: none
- Stated goal: acquire high-quality assets and hold indefinitely
- Core philosophy: recycle capital, don't chase liquidity

FINANCIAL WEALTH: THE COMPOUNDING ENGINE

Steve's approach to money is simple and deeply unfashionable.

He buys assets he understands, avoids leverage where volatility can destroy him, and rarely sells. His preferred strategy is to acquire high-quality assets, extract cash flow or partial liquidity, and roll that capital into the next opportunity.

Early on, he concentrated heavily. Roughly \$2M invested into a payments business eventually returned nearly \$40M over a long holding period. His self-storage investments compounded into the hundreds of millions. Oil and gas mineral rights generate durable cash flow without operational complexity.

He avoids over-diversification and treats selling as a tax-inefficient failure of patience. His stated exit strategy is "death," not as a joke, but as a commitment to long-term ownership.

Ironically, when he first reached financial independence, the moment felt anticlimactic. The absence of urgency created a brief identity vacuum that forced him to confront why he was building wealth in the first place.

Emotional Wealth: Relationships as Infrastructure

Steve believes most people misunderstand relationships by treating them as emotional instead of structural.

He describes strong relationships as resting on three legs: trust and loyalty, competence, and being enjoyable to be around. Remove any one, and the relationship collapses over time.

MENTAL WEALTH: OPTIMISM AS A DISCIPLINE

Steve treats mindset the way others treat fitness: as something that must be trained deliberately.

He believes curiosity, continuous learning, and optimism are not personality traits but habits. He actively seeks out perspectives that challenge his own views, listens widely, and updates his beliefs when the world changes.

A defining moment came when one of his children pointed out that refusing to learn new tools was the fastest path to irrelevance. He downloaded Venmo that day and never looked back.

He credits much of his emotional stability to training his brain to notice positive inputs rather than defaulting to threat detection. Over time, this deliberate optimism reshaped how he experiences daily life.

PHYSICAL WEALTH: SIMPLE, RUTHLESS HEALTH CHOICES

Steve's view of physical health is blunt.

If your body is broken, your wealth will not save you.

He avoids processed foods, cut sugar entirely years ago, and believes modern diets quietly sabotage long-term vitality. Exercise and movement are non-negotiable, not as optimization, but as maintenance.

While he uses professional medical guidance, his philosophy remains simple: eat like your ancestors, move regularly, and remove obvious poisons before chasing advanced interventions.

This framework applies equally to marriage, friendships, and business partnerships. Steve credits his long-term happiness to prioritizing family, loyalty, and shared experiences over transactional success.

Some of his favorite uses of money are intentionally small and anonymous, like filling a stranger's gas tank in honor of his late mother. For him, generosity works best when it is personal, unscored, and invisible.

SPIRITUAL WEALTH: LIFE BIGGER THAN THE SCORECARD

Steve does not define spirituality through organized religion.

For him, spiritual wealth means orienting life toward something larger than ego, net worth, or status. It is the antidote to the emptiness that can follow financial success.

He believes money is most dangerous when it becomes the primary source of meaning, and most powerful when it enables service, generosity, and long-term stewardship. This pillar is what prevents his financial success from collapsing inward.

SILENT TRADEOFFS

- Missed short-term upside by refusing to sell
- Accepted long periods of illiquidity
- Lived below visible means for decades
- Experienced anticlimax after financial independence
- Chose patience over excitement repeatedly

MONEYWISE INSIGHTS

- Money magnifies who you already are.
- Selling great assets is usually a mistake.
- Compounding beats brilliance.
- Ego grows faster than net worth if unchecked.
- Relationships are infrastructure, not decoration.
- Optimism can be trained.
- Wealth without discipline becomes corrosive.
- Financial independence is not an endpoint.

This Profile in One Line

True wealth isn't hitting a number. It's building a system that doesn't collapse when you do.



A FOUNDER SELLS A WILDLY PROFITABLE BUSINESS TO ELIMINATE MINDSHARE, NOT WORKLOAD.

INTRO

Marshall Haas is the founder of Shepherd, a recruiting and talent placement business that scaled rapidly, produced millions in annual profit, and generated roughly \$500,000 per month in personal cash flow for him at its peak.

Unlike many founders who sell out of necessity, burnout, or stagnation, Marshall sold while the business was still growing, highly profitable, and largely delegated. The decision wasn't driven by time constraints. It was driven by cognitive load.

What follows examines what happens when cash flow is no longer the problem, but ownership still is.

Marshall explains how he evaluated regret scenarios, why mindshare mattered more than hours worked, and how he structured his exit to preserve income continuity, identity stability, and long-term optionality.

Most relevant for: founders running profitable, cash-flowing businesses who are debating whether selling is rational or premature.

Marshall Haas

From \$500,000 a Month in Personal Cash Flow to a \$26 Million Exit

SNAPSHOT

- Personal cash flow pre-exit: ~\$500,000/month
- Annualized personal income pre-exit: ~\$6,000,000
- Exit proceeds (total package): ~\$26,000,000
- Cash at close: ~\$18,000,000
- Seller note: ~\$8,000,000+ (with interest)
- Estimated net worth post-exit: ~\$30,000,000
- Business stage at exit: still growing
- Ownership pre-exit: majority
- Family status: married, young children

PORTFOLIO & BALANCE SHEET

Pre-Exit (Operating Phase)

- Primary asset: Somewhere (operating company)
- Income composition:
 - Majority from profit distributions
 - Minimal reliance on salary
- Liquidity:
 - Significant cash flow
 - Majority of net worth tied to business equity
- Risk profile:
 - Concentrated
 - Operationally de-risked, but ownership-risk intact

Post-Exit (Current State)

- Cash: ~\$18M+
- Seller note: ~\$8M+ (income-generating)
- Retained equity exposure: advisory and minority interests
- Portfolio focus:
 - Capital preservation
 - Moderate growth
 - Reduced cognitive volatility

Marshall prioritized simplicity over aggressive post-exit optimization.

Cash Flow & Spending

Pre-Exit

- Monthly personal cash flow: ~\$500K
- Lifestyle spend: significantly lower than income
- Business reinvestment: fully funded
- Time commitment: minimal day-to-day operations
- Mindshare: consistently high

Post-Exit

- Monthly spend: ~\$30,000–\$50,000
- Charitable giving: ~\$25,000/month
- Lifestyle inflation: modest and controlled
- No reliance on portfolio drawdowns

Marshall reports lower anxiety post-exit despite lower monthly income.

NOTABLE BEHAVIORS

- Delegated ~95% of operational responsibilities before selling
- Installed CEO and senior operators prior to exit
- Modeled regret scenarios explicitly before accepting offer
- Chose known buyer to reduce execution risk
- Structured deal to include:
 - Immediate liquidity
 - Ongoing income via seller note
- Nearly walked away multiple times during diligence
- Anchored decision to long-term psychological outcomes, not valuation peaks

MONEYWISE INSIGHTS

- Cash flow does not eliminate mental load.
- Ownership carries responsibility that cannot be delegated.
- Regret of loss hurts more than regret of greed.
- Selling early can be rational, not fearful.
- Mindshare is a real cost, even in well-run businesses.
- Liquidity clarity can outweigh income continuity.
- Deal structure matters as much as deal size.
- Known buyers reduce post-close stress.
- Family presence is harder to reclaim than money.
- Peace compounds faster than profit.

PSYCHOLOGICAL DRIVERS

- Strong aversion to persistent cognitive load
- High sensitivity to ownership-level responsibility
- Preference for clarity over maximization
- Desire to be fully present with family
- Low tolerance for background anxiety, even when profitable

CURRENT STATE

- No dependence on earned income
- Reports improved sleep and emotional baseline
- Remains engaged as advisor, not operator
- Open to future ventures without survival pressure
- Explicitly values optionality over scale

SILENT TRADEOFFS

- Walked away from uncapped upside
- Sold during growth rather than at peak certainty
- Accepted identity ambiguity post-exit
- Reduced exposure to future operational wins
- Traded long-term control for immediate mental relief

This Profile in One Line

He didn't sell because the business was hard. He sold because ownership never really turns off.



A PRIVATE EQUITY PARTNER WATCHES HIS NET WORTH COLLAPSE, THEN DISCOVERS HOW LITTLE OF HIS LIFE WAS ACTUALLY TIED TO IT.

INTRO

Chuck Yates spent two decades in private equity in the energy sector, riding the shale boom to a peak net worth of roughly \$150M.

Then, almost all of it disappeared.

After being fired, unwinding fund commitments, and marking assets to reality, Chuck briefly found himself staring at a balance sheet that showed he was worth roughly \$82,000 if everything else went to zero.

What follows examines extreme volatility, identity detachment from wealth, and why some people psychologically survive massive financial loss better than others.

Most relevant for: founders and investors exposed to concentrated risk, cyclic industries, or identity collapse tied to net worth.

Chuck Yates He Lost \$130 Million Overnight

SNAPSHOT

- Peak net worth (on paper): ~\$150,000,000
- Lowest net worth (post-collapse): ~\$82,000
- Current estimated net worth: ~\$20,000,000
- Career: Private equity (energy)
- Funds raised across career: 7
- Largest fund raised: ~\$2.1B
- Primary residence: small-town Texas

PORTFOLIO & BALANCE SHEET

At Peak

- Net worth largely illiquid and fund-based
- Heavy concentration in energy private equity
- Significant future capital commitments
- Lifestyle partially inflated but not extreme

Post-Collapse

- Forced liquidation of discretionary assets (including private aircraft)
- High liquidity focus (FDIC-insured cash, short-term safety)
- No active portfolio growth mandate
- Primary goal: maintain baseline lifestyle stability

Chuck evaluates wealth by checking whether his bank balance is "roughly the same" every few months, not by optimizing returns.

Cash Flow & Spending

- Lifestyle remained relatively stable across net-worth swings
- Continued living in the same town
- Spending flexed opportunistically:
 - Higher spend during strong years
 - Sharp pullback during drawdowns
 - No rigid budgeting or portfolio draw strategy

Chuck reports minimal emotional response to spending cuts.

NOTABLE BEHAVIORS

- Accepted extreme cyclicity as part of the game
- Maintained social continuity regardless of wealth level
- Detached identity from professional status early
- Leaned on community familiarity during downturn
- Re-entered work without urgency to "recover" status

MONEYWISE INSIGHTS

- Extreme wealth can be temporary.
- Paper net worth is not usable net worth.
- Cyclic industries demand emotional resilience.
- Identity separation is the real hedge.
- Lifestyle inertia is more powerful than money swings.
- Volatility hurts less when community stays constant.

PSYCHOLOGICAL DRIVERS

- High risk tolerance shaped by energy sector norms
- Optimism bias reinforced by repeated recoveries
- Low dependence on external validation
- Strong separation between self-worth and net worth

CURRENT STATE

- Earned income no longer required
- Primary focus on governance, stewardship, and family
- Wealth transfer structured through multi-generation trusts
- Assets distributed gradually to avoid sudden entitlement
- Drug-tested inheritance releases tied to age and behavior
- Views wealth as a tool for stability, not expression
- Explicitly rejects the idea of "cashing out" as a goal

SILENT TRADEOFFS

- Accepted repeated boom-bust cycles
- Sacrificed long-term compounding for volatility
- Lived with ongoing financial uncertainty
- Gave up predictability in exchange for freedom

This Profile in One Line

He lost almost everything and learned how little of his life was actually priced in dollars.



A FOUNDER EXITS EARLY, LOSES HIS IDENTITY, AND LEARNS THAT LIQUIDITY SOLVES SAFETY, NOT MEANING.

INTRO

Vinay Hiremath is the founder of Loom, an asynchronous video company that sold for just under \$1 billion. At the time of sale, he was in his early 30s and personally walked away with approximately \$50–70 million post-tax.

He could have earned another ~\$60 million by staying through an earn-out.
He chose not to.

What follows examines what happens when a founder solves money early, exits cleanly, and then realizes that financial freedom removes structure faster than it provides direction.

Most relevant for: founders approaching an exit, debating earn-outs, or underestimating the identity shock that follows liquidity.

Vinay Hiremath

**Worth ~\$50–70M.
Walked Away from
\$60M More.**

SNAPSHOT

- Company: Loom
- Sale price: ~\$975,000,000
- Personal proceeds (post-tax): ~\$50–70M
- Additional earn-out declined: ~\$60M
- Age at exit: early 30s
- Role post-exit: none (by choice)
- Monthly spend: ~\$25,000–35,000

PORTFOLIO & BALANCE SHEET

- Cash & equivalents: ~50%
- Public equities (mostly index): ~30%
- Other investments (bonds, private deals, experiments): ~20%

Vinay intentionally keeps a high cash position while navigating post-exit uncertainty.

He values liquidity + optionality over return maximization during this phase.

Cash Flow & Spending

- No earned income post-exit
- Uses portfolio drawdowns conservatively
- Spending focused on:
 - Housing in NYC (rent, not ownership)
 - Travel
 - Education and self-directed learning

Despite a large net worth, his lifestyle is intentionally restrained.

He reports higher anxiety with cash-only wealth than when he had both income and equity growth.

NOTABLE BEHAVIORS

- Walked away from earn-out to exit cleanly
- Paid parents ~\$1.7M to fully fund their retirement
- Avoids major lifestyle inflation post-exit
- Prioritizes liquidity during identity transition
- Treats post-exit period as exploration, not optimization

MONEYWISE INSIGHTS

- Liquidity solves safety, not direction.
- Identity loss is the hidden cost of early exits.
- Income reduces anxiety more than net worth.
- Earn-outs prolong certainty but delay reinvention.
- Enough money arrives earlier than most people expect.
- The second act requires structure, not freedom.

PSYCHOLOGICAL DRIVERS

- Strong identity fusion with company during build phase
- Validation-seeking shaped by early life experiences
- High tolerance for ambiguity and experimentation
- Desire to prove he is not a one-hit founder
- Preference for clean breaks over prolonged obligation

CURRENT STATE

- Financially independent with no income pressure
- Actively investing time in education and experimentation
- Exploring engineering, physics, and hands-on learning
- Gradually rebuilding identity separate from Loom
- Intentionally resisting premature reinvention

SILENT TRADEOFFS

- Gave up significant guaranteed upside
- Lost daily structure immediately after exit
- Experienced identity drift and insecurity
- Delayed committing to a second act
- Accepted ambiguity in exchange for autonomy

This Profile in One Line

He solved the money problem early. Now he's doing the harder work of deciding who he is without the company.



WHY MOST "RICH PEOPLE PURCHASES" FAIL BASIC MATH.

INTRO

Andrew Wilkinson built his wealth through MetaLab and Tiny, quietly acquiring dozens of profitable businesses over two decades.

By his early 40s, his net worth crossed nine figures, with large portions becoming semi-liquid through public listings and distributions.

Andrew didn't arrive at clarity immediately. He made nearly every classic rich-person mistake first.

This profile distills what held up under scrutiny and what didn't.

Most relevant for: founders with sudden liquidity trying to figure out what's actually worth buying.

Andrew Wilkinson Worth ~\$500M.

Here's What He Regrets (and Doesn't) Spending On.

SNAPSHOT

- Estimated net worth: ~\$500,000,000
- Primary vehicles: MetaLab, Tiny
- Annual income (peak): \$5–7M+
- Typical personal spend (now): ~\$25–40K/month
- Major assets: operating businesses, public equity

PORTFOLIO & BALANCE SHEET

- Majority of wealth in operating companies
- Significant public equity exposure
- Minimal leverage
- Little interest in speculative assets

Andrew values simplicity and control over optimization.

Spending: What Wasn't Worth It

- Exotic cars (sold quickly)
- Multiple houses (high friction, low usage)
- Yacht charters (isolating, low ROI)
- Status-driven purchases (produced guilt, not joy)

These created management overhead, not happiness.

Spending: What Was Worth It

- Primary home designed for family life
- Lake house <1 hour away (high usage)
- Private aviation (time + energy ROI)
- Experiences with family and close friends

Proximity and repeat usage mattered more than price.

NOTABLE BEHAVIORS

- Actively sells assets that create friction
- Avoids purchases he wouldn't repeat annually
- Treats guilt as a signal to divest
- Uses spending as a feedback loop

MONEYWISE INSIGHTS

- Things own you faster than businesses do.
- Proximity beats luxury.
- If you don't use it monthly, don't own it.
- Time saved is the only compounding luxury.
- Guilt is a data point, not a flaw.

This Profile in One Line

He learned that being rich isn't about buying more. It's about owning less that matters more.



Hampton

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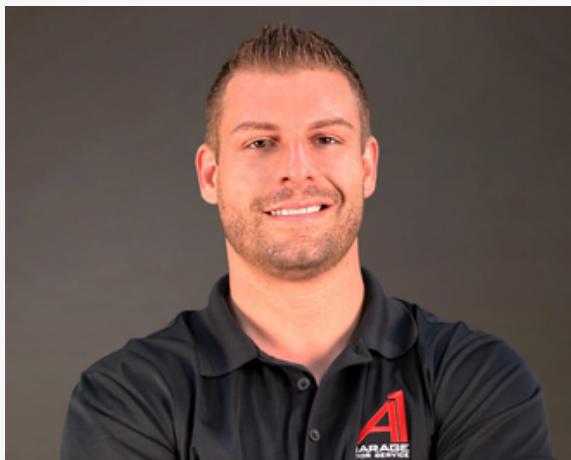
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A BLUE-COLLAR FOUNDER COMPOUNDS EBITDA, ENGINEERS EXITS, AND MAKES HIS EMPLOYEES RICH ON PURPOSE.

INTRO

Tommy Mello is the CEO of A1 Garage Door Service, a home-services business scaled through relentless execution, aggressive acquisitions, and exit-driven design. He has already completed one major private equity transaction and plans multiple additional exits.

While much of his net worth remains illiquid, Tommy's capital allocation is explicit: stack EBITDA, roll equity, reinvest proceeds, and repeat.

His goal is not lifestyle optimization. It's compounding at industrial scale.

Most relevant for: founders building non-tech, cash-flow businesses who believe exits should reward entire teams, not just owners.

Tommy Mello From Painting Garage Doors to Billionaire Math

SNAPSHOT

- Industry: Home services (garage doors)
- Company: A1 Garage Door Service
- First major exit EBITDA: just under ~\$30M
- Exit multiple: low-20s EBITDA
- Cash to employees at exit: ~\$100M
- Ownership post-exit: ~47% retained
- Estimated net worth (illiquid-heavy): 10 figures
- Personal burn: ~\$10M/year

PORTFOLIO & BALANCE SHEET

- Operating company equity: primary asset
- Public equities (S&P 500): ~\$100M
- Real estate: ~\$60M+ (often leased back to A1)
- Private business investments: ~\$150M+ (varies by valuation)
- Target: \$1B+ equity in A1 within 2 years

Tommy uses real estate strategically to pay himself rent and create exit-ready assets.

Cash Flow & Spending

- Annual personal/family office burn: ~\$10M
- Staff: ~25 people (assistants, CFO, house staff)
- Real estate development spend (2 homes): ~\$100M total
- Spending framed as:
 - Hosting, relationship building
 - Employee access and loyalty
 - Deal flow generation

He views high spend as leverage, not indulgence.

NOTABLE BEHAVIORS

- Builds every business with an exit in mind
- Shares equity via "profit units" to create millionaires
- Treats EBITDA, not ARR, as the core metric
- Rolls equity instead of cashing out fully
- Reinvests aggressively post-exit

MONEYWISE INSIGHTS

- EBITDA compounds faster than reputation.
- Exits motivate teams more than salaries.
- Equity sharing increases execution velocity.
- Real estate can pay you twice.
- Liquidity is optional if the engine is strong.

This Profile in One Line

He doesn't stop at winning. He designs systems where everyone wins with him.





A BOOTSTRAPPED BILLIONAIRE EXPLAINS WHY SPENDING STOPPED BEING THE POINT.

INTRO

Neil Patel is a self-made, bootstrapped entrepreneur whose wealth comes almost entirely from businesses he controls. His primary company, Neil Patel Digital, generates roughly \$100M per year in revenue, alongside a portfolio of software companies with EBITDA margins often exceeding 70%.

Over the last decade, Neil's monthly spending has expanded from roughly \$15K to an estimated \$120K–\$200K, driven primarily by family, housing, staff, and philanthropy.

Despite this, he claims he could comfortably live on ~\$30K per month if needed.

What follows examines how spending scales after wealth, why Neil doesn't budget traditionally, and how he separates "real living expenses" from discretionary excess.

Most relevant for: founders struggling to reconcile high income with intentional spending.

Neil Patel He Spends ~\$200,000 a Month

SNAPSHOT

- Estimated net worth: 9 figures
- Primary business: Neil Patel Digital (~\$100M revenue)
- Monthly spend (gross): ~\$120K–\$200K
- Monthly living expenses (core): ~\$50K–\$70K
- Monthly donations: ~\$100K–\$150K
- Homes owned: 4 (Beverly Hills area)
- Residence: Mandarin Oriental Residences (condo)

PORTFOLIO & BALANCE SHEET

- Majority of wealth held in operating businesses
- Minimal reliance on public markets
- Uses cash flow to acquire and roll up additional companies
- Keeps capital inside corporations to fund growth rather than distribute

Neil optimizes for control and reinvestment, not liquidity.

Cash Flow & Spending

Core Monthly Expenses (~\$50–70K)

- Housing (HOA, property tax): ~\$10K+
- Staff (nannies, cleaners, driver): ~\$25K+
- Food, utilities, insurance: ~\$10–15K
- Transportation and vehicles: variable

Discretionary Spend

- Donations: ~\$100–150K/month
- Travel and experiences (declining)
- Occasional luxury purchases

Neil uses a "ceiling" approach, not a line-item budget.

NOTABLE BEHAVIORS

- No monthly expense tracking
- Keeps spending well below income
- Views donations as a primary use of surplus
- Avoids lifestyle assets that "own you"

MONEYWISE INSIGHTS

- Spending increases with responsibility, not desire.
- You don't need to budget if your income dwarfs expenses.
- Philanthropy can dominate spending without lifestyle excess.
- Owning businesses beats owning assets.

PSYCHOLOGICAL DRIVERS

- Strong internal security from cash-flowing businesses
- Low fear of running out of money
- Preference for convenience over status
- Desire to avoid raising spoiled children

This Profile in One Line

He could spend far less. He chooses not to because money stopped being scarce.





WHY HE TREATS LOW BURN AS NON-NEGOTIABLE INSURANCE.

INTRO

Nick Huber built his wealth through storage facilities, operating companies, and cash-flow-first businesses. His net worth fluctuates between ~\$25M and ~\$50M depending on market conditions, but his personal burn remains tightly controlled.

Despite owning a share of a private jet, Nick keeps fixed monthly expenses around \$22–25K and could cut them below \$15K if needed.

What follows examines why Nick views low burn as the ultimate hedge and how liquidity discipline underpins his confidence.

Most relevant for: founders with volatile income streams.

Nick Huber

A \$50M Net Worth on \$25K a Month

SNAPSHOT

- Estimated net worth: ~\$25–50M
- Monthly cash flow: ~\$150K–\$500K (lumpy)
- Monthly fixed burn: ~\$22–25K
- Liquid assets: ~\$2–3M (treasuries, cash)
- Real estate owned: 70+ assets (direct + LP)
- Jet ownership: 1/4 share (~\$900K buy-in)

PORTFOLIO & BALANCE SHEET

- Majority of wealth in operating real estate
- Minimal exposure to stocks
- Heavy emphasis on liquidity for operations
- Cash held for downside protection, not returns



Cash Flow & Spending

Fixed Monthly Costs

- Housing: ~\$2,300
- Childcare / kids: ~\$2,000
- Nanny: ~\$5,000
- Health insurance & care: ~\$5–7K
- Food & misc: ~\$5K

Variable

- Travel
- Jet hours (pay-per-use)

NOTABLE BEHAVIORS

- Avoids fixed lifestyle upgrades
- Shares jet costs to keep overhead low
- Maintains emergency liquidity for businesses
- Constantly models downside scenarios

MONEYWISE INSIGHTS

- Low burn beats high net worth.
- Liquidity is operational freedom.
- Fixed costs are the real risk.
- Lifestyle creep is hardest to reverse.

PSYCHOLOGICAL DRIVERS

- Fear of running out of cash
- High respect for volatility
- Strong identity as operator, not spender
- Desire to remain humble and flexible

This Profile in One Line

He doesn't feel rich because he refuses to make it fragile.





WHY GENEROSITY BECAME HIS MAIN TOOL FOR DISCIPLINE, NOT VIRTUE SIGNALING.

INTRO

Mike Beckham is the founder and CEO of Simple Modern, a bootstrapped consumer products company generating \$200M+ in annual revenue with \$40–50M in annual profit.

His estimated personal net worth is roughly \$200–250M. Instead of maximizing personal consumption or letting wealth compound untouched, Mike has chosen a different strategy: give aggressively while alive.

What follows examines how giving shaped his spending discipline, reduced lifestyle excess, and became a core operating principle for both his personal finances and his company.

Most relevant for: founders wrestling with purpose, excess cash, and long-term meaning.

Mike Beckham Runs a \$200M-a-Year Business. Gives Most of It Away on Purpose.

SNAPSHOT

- Company: Simple Modern
- Annual revenue: ~\$200–225M
- Annual profit: ~\$40–50M
- Ownership: ~45%
- Estimated net worth: ~\$200–250M
- Personal giving to date: ~\$5M+
- Company giving to date: ~\$7M+
- Annual personal spend (ex-giving): ~\$25–40K/month

PORTFOLIO & BALANCE SHEET

- Operating company equity: majority of net worth
- Liquid assets: ~\$5–10M
- Public equities: modest allocation
- Real estate: primary residence + build in progress
- Debt: minimal personal leverage

Mike prioritizes liquidity for giving, not lifestyle expansion.

Cash Flow & Spending

- Core lifestyle spend: ~\$25K/month
- Extended family support: additional ~\$25K/month
- Personal giving: ~\$1M/year
- Company giving: ~10% of profits annually

He drives a Honda CR-V, avoids status assets, and explicitly avoids purchases that reduce approachability.

NOTABLE BEHAVIORS

- Gave from early, even when it hurt
- Uses donor-advised funds for tax efficiency
- Treats generosity as a daily discipline
- Builds giving into company culture
- Optimizes giving for durability, not optics

MONEYWISE INSIGHTS

- Giving curbs greed before it grows.
- You can't be generous when you're dead.
- Generosity reduces lifestyle waste.
- Money is easier to manage when it has a job.
- Purpose scales better than consumption.

This Profile in One Line

He didn't let money test his character later. He trained it early.





AN MLB PITCHER GETS RICH OVERNIGHT, LIVES ON \$1,000 A MONTH, RETIRES AT 29 WITH \$10– 15M, AND LEARNS WHY LOSING THE PAYCHECK IS HARDER THAN EARNING THE MONEY.

INTRO

Jacob Turner is a former MLB pitcher who became a millionaire at 18 after signing a \$7M contract, then quietly avoided the fate most people expect from athletes who get rich young.

What follows examines what happens when money arrives early, fast, and without warning. Jacob describes how he managed sudden wealth, why he deliberately lived on almost nothing during his highest-earning years, and how watching teammates spend millions shaped his long-term decisions.

It's also the story of what comes next: losing the paycheck, losing the identity, and rebuilding purpose by founding a wealth management firm that now oversees more than \$100M in assets.

This conversation is less about baseball and more about control, restraint, and what wealth feels like when the checks stop.

Most relevant for: founders navigating early liquidity, front-loaded income, or identity whiplash after success.

Jacob Turner From \$7 Million at 18 to Knowing When Enough Is Enough

SNAPSHOT

- First major liquidity event: Age 18
- Guaranteed MLB contract: \$7,000,000
- First check: \$1,200,000 (≈30 days post-signing)
- Peak annual income: \$2,000,000+
- Total career earnings: ~\$15,000,000
- Age at retirement: 29
- Liquid net worth at retirement: \$10,000,000–\$15,000,000
- Current role: Founder, Moment Private Wealth
- Assets under management (AUM): \$112,000,000+

PORTFOLIO & BALANCE SHEET

Early Career (Ages 18–20)

- Income heavily front-loaded
- Monthly personal spend: ~\$1,000
- Major purchases: None
- Primary allocation: diversified public markets
- Investing start year: 2009

End of MLB Career (Age 29)

- Liquid net worth: \$10–15M
- Lifestyle inflation: minimal
- Dependence on future sports income: none
- Assets primarily liquid and self-directed

Cash Flow & Spending

- Lived on ~\$1,000/month for ~18 months after signing
- Largest early discretionary purchase: \$1,500 laptop
- Delayed housing and car purchases intentionally

- Experienced a sharp psychological shift when income stopped despite higher net worth
- Increased spending later only after defining personal priorities

NOTABLE BEHAVIORS

- Treated early wealth as temporary, not permanent
- Assumed income could stop at any time
- Benchmarked teammates' spending in real time and internalized the downside
- Invested nearly all surplus cash during earning years
- Took a 6-month, near-zero-pay apprenticeship to learn his next career
- Built a second business with explicit downside containment
- Optimized for controllable income rather than reputation-based leverage

PSYCHOLOGICAL DRIVERS

- Persistent fear of sudden loss (injury, career collapse)
- Strong aversion to becoming a cautionary wealth story
- Identity anxiety after losing a single defining role
- High need for control over income "levers"
- Gradual shift from accumulation to intentional deployment
- Preference for understanding investments personally rather than outsourcing trust

SILENT TRADEOFFS

- Gave up lifestyle signaling during peak earning years
- Delayed gratification while peers accelerated consumption
- Accepted short-term social friction to preserve long-term optionality
- Chose slower identity rebuilding over fast but hollow reinvention
- Sacrificed upside chasing in favor of staying solvent indefinitely

MONEYWISE INSIGHTS

- Early money doesn't remove risk. It moves it forward.
- The confidence that creates elite performance often destroys financial judgment.
- Front-loaded income magnifies lifestyle mistakes.
- Liquidity without income can feel worse than income without liquidity.
- Early restraint buys freedom later. Late restraint feels like punishment.
- Most people overestimate how long the checks will come.
- Affordability is about sustainability, not purchase price.
- Inheritance timing matters more than inheritance size.
- Passive leisure loses its appeal faster than expected.
- Control over income reduces anxiety more than net worth.
- Downside clarity beats upside imagination.
- People invest best in assets they can explain.
- Wealth clarity lags wealth accumulation by years.
- Money unused while alive is opportunity cost, not discipline.
- The most dangerous belief is assuming another check is guaranteed.

CURRENT STATE

- Earned income now fully self-generated
- Reports greater fulfillment building wealth post-MLB than during MLB
- Investment philosophy prioritizes longevity over maximal returns
- Explicitly rejects "dying with the most money" as a success metric
- Uses personal experience to guide others through sudden-wealth transitions

This Profile in One Line

Early money doesn't eliminate uncertainty. It just forces you to confront it sooner.



A FOUNDER BREAKS DOWN LIQUID VS ILLIQUID WEALTH AND THE PSYCHOLOGY OF PROOF.

INTRO

Alex Hormozi is one of the most public business operators of the last decade. Behind the content is a capital structure most people misunderstand.

Depending on liquidity assumptions, Alex estimates his net worth between ~\$100M (liquid) and ~\$200M+ (with time). Despite this, his relationship with money has been shaped less by spending and more by the loss of cash flow post-exit.

What follows examines how liquidity, proof, and control matter more than absolute net worth. Most relevant for: founders wrestling with validation, proof, and what comes after the exit.

SNAPSHOT

- Age at exit: 31
- Cash distributions pre-sale: ~\$42M
- Sale proceeds (net): ~\$30M+
- Tradable assets: ~\$95–100M
- Total net worth (incl. illiquid): ~\$200M+
- Monthly spend: ~\$80–120K

Alex Hormozi

How Much Alex Hormozi Is Actually Worth (and Why It Still Isn't Enough)

PORTFOLIO & BALANCE SHEET

- Cash & equivalents: significant
- Public equities: ~\$40M
- Real estate: ~\$25–30M
- Venture & private deals: ~\$5–7M
- Operating equity (Acquisition.com, School): \$100M+ illiquid
- Alex values cash flow-producing assets over pure appreciation.

CASH FLOW & SPENDING

- Spending increased gradually post-exit
- Core lifestyle stable relative to net worth
- Largest spend categories:
 - Facilities (gym, HQ)
 - Staff
 - Environment design

He reports discomfort when cash flow disappears, even with large balances.

CURRENT STATE

- Restarted a business immediately post-exit
- Avoids lifestyle decisions framed as investments
- Prefers cash flow to capital gains
- Publicly shares mistakes to reduce ego

MONEYWISE INSIGHTS

- Liquidity feels safer than net worth.
- Cash flow reduces anxiety more than balances.
- Proof matters even after success.
- Money confirms competence more than it changes it.

This Profile in One Line

He learned that money isn't peace. Cash flow is.

PART II

EDITORIAL & SYNTHESIS



A PSYCHOLOGIST EXPLAINS WHY FRUSTRATION TOLERANCE MATTERS MORE THAN PRIVILEGE.

INTRO

Dr. Becky Kennedy is a clinical psychologist and founder of Good Inside, a parenting platform with tens of thousands of members worldwide.

She works with high-achieving parents who worry that wealth, convenience, and optimization may unintentionally undermine their children's resilience.

This conversation is not about money management. It's about emotional infrastructure.

This profile is most relevant for founders thinking seriously about how wealth changes family dynamics.

SNAPSHOT (IMMUTABLE FACTS)

- Profession: Clinical psychologist
- Company: Good Inside
- Employees: ~40
- Children: 3 (ages ~6–12)
- Work cadence: early mornings, hard boundaries

Dr. Becky Kennedy

Raising Kids Without Ruining Them With Comfort

CORE FRAMEWORK

Dr. Becky defines entitlement as fear of frustration. Children become entitled not because they have money, but because they never practice tolerating discomfort. Wealth accelerates this risk by removing friction too early.

KEY PARENTING PRINCIPLES

- Frustration is a skill, not a flaw
- Avoid rescuing kids from mild discomfort
- Let kids experience boredom and waiting
- Model effort, not ease
- Praise process, not outcome

She emphasizes small, repeatable exposure to discomfort rather than artificial hardship.

MONEY & FAMILY TRADEOFFS

- Convenience buys short-term peace
- Over-optimization erodes long-term resilience
- Children absorb parental anxiety around ease
- Frictionless lives produce fragile adults

MONEYWISE INSIGHTS

- Comfort can sabotage confidence.
- Resilience requires practice, not lectures.
- Kids learn by environment, not instruction.
- Wealth shifts responsibility, not biology.

This Profile in One Line

The goal isn't to make life easy for your kids.
It's to make them capable.

Flying Private: How Rich Is "Rich Enough" to Fly Private?

WHY PRIVATE AVIATION ISN'T ABOUT EGO, AND WHEN THE MATH ACTUALLY STARTS TO WORK.

SNAPSHOT

- Charter "starter" threshold: ~\$2M annual net income
 - ~\$20M net worth
- Typical charter cost:
 - ~\$8,000–\$15,000 per flight hour
- Fractional ownership buy-in:
 - ~\$1.5M–\$5M upfront
 - Ongoing monthly management fees
- Full ownership break-even:
 - ~150–200 flight hours/year
 - True ultra-long-range ownership:
 - \$40M–\$75M+ aircraft
 - \$10M+ annual operating costs

INTRO

Flying private is one of the few "rich people" behaviors that founders consistently debate. Some say it's reckless.

Others say it's the single biggest quality-of-life upgrade money can buy. The truth is more boring and more specific: flying private only makes sense for certain income levels, business models, and geographies.

This episode breaks down the real thresholds for chartering, fractional ownership, and full ownership, using concrete numbers from founders who actually do it - not aspirational Instagram math.

This profile is most relevant for founders earning \$1M+ per year who are trying to decide whether private aviation is a luxury, a tool, or a mistake.



OWNERSHIP MODELS (WHAT ACTUALLY EXISTS)

Charter

- Most flexible
- No fixed costs
- Highest per-hour cost
- Best for infrequent, opportunistic travel

Fractional (NetJets, Flexjet)

- Lower friction than ownership
- Predictable billing
- Access to a fleet
- Slightly higher blended cost than owning at scale

Co-Ownership

- Lower capital outlay
- High coordination risk
- Common source of conflict
- Only works with extreme alignment

Full Ownership

- Lowest per-hour cost at high usage
- Highest operational burden
- Requires pilots, insurance, hangars, maintenance
- Almost always depreciates

WHEN IT ACTUALLY MAKES SENSE

Flying private is most defensible when:

- You live in a tertiary city with poor airline service
- Your business has a physical footprint (real estate, manufacturing, franchises)
- Time savings directly prevent revenue loss or downtime
- You need to do same-day round trips that would otherwise require overnight stays

It is least defensible for:

- Internet-only businesses
- Founders living in NYC, SF, or LA with direct routes everywhere
- People optimizing for optics rather than logistics

THE TIME ARGUMENT (THE ONLY ONE THAT HOLDS)

The strongest case for private aviation is not comfort. It's compression.

Founders routinely turn:

- 3-day trips into same-day travel
- Overnight stays into kid drop-off → kid bedtime

That time conversion is impossible to replicate any other way.

THE HARD TRUTH ABOUT COST

No matter what tax Twitter says:

- Planes always depreciate
- You cannot "fly for free" by chartering your own aircraft
- A single \$500K repair erases years of optimization
- Owning a plane is a guaranteed money-losing activity

The question isn't whether you'll lose money. It's whether the time you gain is worth it.

MONEYWISE INSIGHTS

- Private aviation is a tool, not a status symbol.
- Charter before you own. Always.
- Geography matters more than net worth.
- Time savings, not luxury, is the real ROI.
- If the plane stresses you out, you bought too much plane.

The Story in One Line

Flying private only makes sense when time, not money, is the constraint.

Editorial: \$10M vs \$100M

The Difference Between Being Rich and Really Rich

**WHY MOTIVATION,
NOT MONEY, IS WHAT
ACTUALLY CHANGES AT
SCALE.**

SNAPSHOT

- Founders under ~\$20M are overwhelmingly motivated by financial security and freedom.
- That makes sense. They're still building a buffer. A bad year still hurts. A wrong decision still threatens lifestyle.
- But by ~\$50M, those motivators collapse.
- In the data, financial security and lifestyle motivations almost completely disappear at that level. Founders worth \$50M+ are no longer asking, "Will I be okay?" They already are.
- What replaces fear is achievement, challenge, and impact.
- Not as aspirational ideas. As necessities.
- Founders who keep building past \$50M do so because they need a harder game. The old one no longer gives feedback.

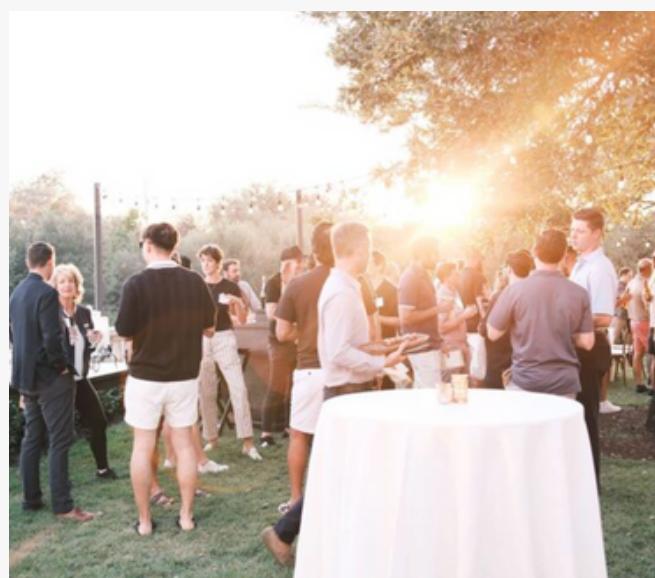
INTRO

Most founders assume the difference between being worth \$10 million and \$100 million is lifestyle. It's not.

According to data from 127 verified founders inside the Hampton community, the real shift happens somewhere around \$50 million - and it has almost nothing to do with houses, cars, or vacations. It has to do with what stops working as motivation.

Below that line, founders are still driven by fear: fear of losing security, fear of falling back, fear that this might be the last shot. Above it, that fear mostly disappears. What replaces it determines whether someone stalls at "rich" or keeps compounding into something much larger.

This profile is about that transition.



Why People Get Stuck

Many founders hit a strange wall in the \$10–30M range.

They keep chasing the same motivators that got them there: more money, more comfort, more optionality. But those goals quietly stop working. The result is confusion.

They feel unmotivated, restless, or empty, not because something is wrong, but because they're trying to play on a playground they've outgrown. The satisfaction they're searching for is no longer available through accumulation.

The founders who stagnate are usually the ones who don't update their internal goal system. The ones who keep going do.

HOW PORTFOLIOS CHANGE AT THE TOP

The asset allocation data reinforces this psychological shift.

As net worth increases:

- Crypto exposure drops sharply
- Angel investing nearly disappears
- Bonds and real estate increase significantly
- A much larger percentage of net worth stays tied up in the core business

Founders worth \$100M+ are not swinging for novelty. They're protecting durability.

Cash flow becomes more important than theoretical upside. Volatility becomes something to eliminate, not exploit.

At that level, money is no longer for proving intelligence. It's for preserving momentum.

SPENDING DOESN'T SCALE LINEARLY

Another surprising finding: spending increases much more slowly than net worth.

Founders in the \$1–5M and \$5–10M range spend roughly ~\$15K/month.

That only rises to ~\$25K/month in the \$10–50M range.

The real jump happens at \$100M+, where spending averages ~\$60K/month - still modest relative to wealth.

This reinforces the idea that "really rich" is not about consumption. It's about freedom from anxiety and freedom to choose the next challenge.

THE REAL DIFFERENCE

Being worth \$10M means you've solved money.

Being worth \$100M means you've solved motivation.

The founders who make that leap don't work harder. They work differently. They stop optimizing for safety and start optimizing for meaning, difficulty, and long-term impact.

Money stops being the goal and becomes the constraint to work around.

MONEYWISE INSIGHTS (DISTILLED)

- Financial security stops motivating around ~\$50M.
- Lifestyle upgrades lose their pull faster than expected.
- Fear-driven ambition has an expiration date.
- The next level requires a new internal scorecard.
- "Really rich" founders optimize for challenge, not comfort.

The Story in One Line

The jump from \$10M to \$100M isn't about having more money. It's about needing a better reason to keep going.

PORTFOLIO OBSESSION

CHECKING YOUR PORTFOLIO EVERY DAY MIGHT BE QUIETLY RUINING YOUR LIFE.

THE PATTERN

Founders with \$50M, \$100M, even \$500M net worths describe the same thing.

Daily portfolio checks hijack their mood.

Up days feel neutral. Down days feel catastrophic. Million-dollar swings don't change life outcomes, but they dominate emotional bandwidth.

Some founders solve this by never looking. Others by forcing themselves to look daily until they're numb.

Both approaches work. For different psychologies.

TWO ARCHETYPES

- **The Avoider** Hands everything to advisors. Checks quarterly. Protects mental health.
- **The Desensitizer** Checks daily. Builds tolerance. Treats volatility like weather.

The mistake is choosing the wrong strategy for your temperament.

THE DEEPER TRUTH

Most founders are good at making money.

Very few are good at managing it emotionally.

Investing is a different skill set. If you're not willing to train it, boredom and automation beat involvement.

One Line

If your net worth dictates your mood, you don't own your money yet.

JOIN HAMPTON

**IF YOU'RE BUILDING A REAL COMPANY AND DON'T
WANT TO DO IT ALONE, APPLY TO HAMPTON.**

*Hampton is an in-person community for vetted founders who care about building great companies and living well while they do it.
You'll need \$3M+ in revenue, \$3M+ in funding, or a prior exit.*

If this book feels familiar:

[Apply Here](#)



NOT EVERY INVESTMENT NEEDS MAXIMUM RETURNS. SOME JUST NEED TO NOT FEEL LIKE WORK.

INTRO

Rob Walling is a serial SaaS founder and early-stage investor whose net worth sits in the low eight figures. Unlike most investors who ruthlessly optimize every dollar, Rob allocates roughly 10–12% of his portfolio to comic books, action figures, and collectibles.

This isn't speculation disguised as nostalgia. It's a calculated allocation to assets that appreciate modestly, require minimal management, and produce genuine enjoyment without cognitive overhead.

Most relevant for: founders optimizing portfolios to the point of exhaustion.

SNAPSHOT

- Estimated net worth: low eight figures
- Monthly spend: ~\$10K
- Collectibles allocation: ~10–12%
- Collectibles acquired: ~1,500+

Rob Walling

How Comic Books Are Making Me Richer

NOTABLE BEHAVIORS

- Treats collectibles as diversification + entertainment
- Buys consistently, not speculatively
- Values enjoyment as legitimate ROI

MONEYWISE INSIGHTS

- Not all investments need to be optimal.
- Some assets should produce joy, not anxiety.
- Enjoying your wealth is part of the strategy.



This Profile in One Line

Not every asset needs to work
Some should just make life better.

Pete (Anonymous)

An \$80M Exit Made Him Overconfident

HOW ONE WIN CREATES THE ILLUSION OF TRANSFERABLE SKILL.

INTRO

Pete exited his first business for ~\$80M, taking home ~\$40M.

He immediately jumped into his next deal with total confidence. It failed.

He lost ~\$2.5–5M and learned that confidence transfers much slower than overconfidence.

Most relevant for: founders who just had their first major win.

SNAPSHOT

- Exit proceeds: ~\$40M
- Lost on next deal: ~\$2.5–5M
- Current net worth: ~\$28M

MONEYWISE INSIGHTS

- One win does not prove a system.
- Confidence transfers slowly. Overconfidence transfers instantly.
- Humility is cheaper than tuition.

This Profile in One Line

Confidence comes from repetition.
Overconfidence comes from luck.





THE HARDEST EXIT IS FROM EXPECTATIONS, NOT COMPANIES.

INTRO

Shane left a ~\$10M family business with ~\$3M liquid. He earns ~\$300–500K/year and spends ~\$5–6K/month.

The hard part wasn't walking away from money. It was walking away from what everyone expected.

Most relevant for: founders trapped by inherited expectations.

SNAPSHOT

- Family business value: ~\$10M
- Personal liquid assets: ~\$3M
- Annual income: ~\$300–500K
- Monthly spend: ~\$5–6K

Shane Cultra

\$10M and Total Freedom

MONEYWISE INSIGHTS

- Expectations can trap you longer than debt.
- Freedom is walking away from the "right" path.
- Enough is a choice, not a number.



This Profile in One Line

He didn't exit a company. He exited a life someone else designed.



WHY HYPOTHETICAL EXITS RUIN REAL LIVES.

INTRO

Jay owns 100% of his business, pulls ~\$2.5M/year, and values the business at \$0 in his mind.

He spends ~\$25–60K/month and refuses to let theoretical valuations distort his present decisions.

Most relevant for: founders confusing business value with personal wealth.

SNAPSHOT

- Business ownership: 100%
- Annual cash flow: ~\$2.5M
- Business valuation (internal): \$0
- Monthly spend: ~\$25–60K

Jay Berard

**\$10M Net Worth.
\$2.5M Cash Flow. No
Plans to Exit.**

MONEYWISE INSIGHTS

- Hypothetical wealth creates real anxiety.
- Cash flow > valuation.
- Exits are optional, not inevitable.



This Profile in One Line

He stopped treating imaginary money like real money.



LUCK COMPOUNDS ONLY WHEN YOU'RE READY TO CATCH IT.

INTRO

Donald exited four companies, sold for \$12M cash, and lives on ~\$10K/month. His net worth exceeds \$10M.

He attributes success to positioning, not genius.

Most relevant for: founders waiting for their moment.

SNAPSHOT

- Total exits: 4
- Largest exit: \$12M cash
- Monthly spend: ~\$10K
- Net worth: \$10M+

Donald Spann

\$12M Exit. Four Businesses. No Safety Net.

MONEYWISE INSIGHTS

- Luck compounds when preparation meets timing.
- Multiple small wins beat one big gamble.
- Low burn extends your luck window.



This Profile in One Line

He didn't get lucky once.
He stayed ready until luck showed up.



FINANCIAL FREEDOM WORKS BETTER WHEN HEALTHCARE DOESN'T FEEL LIKE RUSSIAN ROULETTE.

INTRO

Eran sold for ~\$32.5M, moved to Tokyo, spends ~\$15K/month, and is building a ~\$5–6M home.

He chose geographic arbitrage not for cost savings, but for healthcare sanity.

Most relevant for: founders exhausted by US healthcare.

SNAPSHOT

- Exit proceeds: ~\$32.5M
- Monthly spend: ~\$15K
- Home build budget: ~\$5–6M
- Current location: Tokyo

Eran Galperin

\$32M Exit. \$15K-a-Month Life in Japan.

MONEYWISE INSIGHTS

- Geography changes the game.
- Healthcare stress is invisible wealth tax.
- Freedom includes where you live.



This Profile in One Line

He didn't just buy freedom.
He moved to where freedom worked.



REACTIONARY PLEASURE TURNS INTO WORK FASTER THAN DISCIPLINE EVER DID.

INTRO

Jace invested \$100K, sold for ~\$160M, overspent post-exit trying to manufacture feeling, then reset to ~\$10K/month once he realized pleasure was another job.

Most relevant for: founders post-exit chasing stimulation.

SNAPSHOT

- Investment: \$100K
- Exit proceeds: ~\$160M
- Peak monthly spend: ~\$40K+
- Current monthly spend: ~\$10K

Jace Mattinson

**\$100K Buy-In.
\$160M Exit. Then
\$40K/Month Trying
to Feel Alive.**

MONEYWISE INSIGHTS

- Pleasure spending becomes work.
- Stimulation is not satisfaction.
- Simplicity arrived after excess.



This Profile in One Line

He learned that buying excitement is exhausting.



**MONEY GAVE HIM POWER
EARLY. CRISIS SHOWED HIM
WHAT POWER WAS FOR.**

INTRO

Alex grew up inside a multi-billion-dollar family business with personal net worth north of \$100M.

Peak income hit seven figures.

A personal crisis forced him to redefine what .

SNAPSHOT

- Family business scale: multi-billion
- Personal net worth: \$100M+
- Peak annual income: 7 figures

Alex Peykoff

**\$100M Net Worth.
Billionaire Family.**

MONEYWISE INSIGHTS

- Money creates options, not meaning.
- Power without purpose is hollow.
- Crisis reveals what actually matters.



This Profile in One Line

He had power before he knew what it was for.

Mitch (Anonymous)

\$100M Net Worth. \$5M a Year. And the Moment Money Couldn't Save His Wife.

MONEY BUYS ACCESS AND TIME. IT CAN'T PROTECT YOU FROM WHAT ACTUALLY MATTERS.

INTRO

Mitch built a ~\$120M business, owns ~80%, earns ~\$4–8M per year, net worth ~\$80–100M. A cancer diagnosis reshaped his priorities.

He now spends ~\$65–70K/month with total clarity on what money can and cannot do.

Most relevant for: founders who think wealth eliminates risk.

SNAPSHOT

- Business value: ~\$120M
- Ownership: ~80%
- Annual income: ~\$4–8M
- Net worth: ~\$80–100M
- Monthly spend: ~\$65–70K

MONEYWISE INSIGHTS

- Money buys access, not guarantees.
- Health is the real wealth.
- Priorities clarify fast under pressure.

This Profile in One Line

He learned money's limits when it mattered most.





CURIOSITY COMPOUNDED FASTER THAN ANY SINGLE COMPANY EVER COULD.

INTRO

Peter's estimated net worth sits around \$500M. He's involved in 60+ companies, with typical exits under \$30M and roughly 40 liquidity events.

He spends ~\$200K/month and runs a family office optimized for speed and experimentation, not scale.

Most relevant for: founders who get bored after one win.

SNAPSHOT

- Estimated net worth: ~\$500M
- Companies involved: 60+
- Liquidity events: ~40
- Monthly spend: ~\$200K

Peter Wokwicz

\$500M and Still Asking "What's Next?"

MONEYWISE INSIGHTS

- Curiosity is a compounding asset.
- Diversification through experimentation.
- Boredom is the real risk.



This Profile in One Line

He never stopped asking "what if?"

Alex (Anonymous)

\$100M Valuation. 118 Franchises. Then He Walked Away.

KNOWING WHEN TO STEP ASIDE CAN BE MORE VALUABLE THAN KNOWING HOW TO SCALE.

INTRO

Alex built a venture-backed laundry business to a ~\$100M valuation, raised ~\$33M, sold 118 franchises in 14 months.

Now worth ~\$11M with ~\$3M liquid after stepping down at peak momentum.

Most relevant for: founders mistaking momentum for mission.

SNAPSHOT

- Company valuation: ~\$100M
- Capital raised: ~\$33M
- Franchises sold: 118
- Current net worth: ~\$11M
- Liquid assets: ~\$3M

MONEYWISE INSIGHTS

- Momentum is not mission.
- Stepping aside preserves sanity.
- Enough is knowing when to stop.

This Profile in One Line

He chose peace over proof.





RESPONSIBILITY CAN TRAP YOU LONGER THAN FEAR EVER COULD.

INTRO

Ronan ran a consulting firm for ~15 years, exited for eight figures, and is now rebuilding from zero by choice.

He stayed because of responsibility, not passion.

Most relevant for: founders trapped by what they built.

SNAPSHOT

- Years operating: ~15
- Exit size: 8 figures
- Current state: rebuilding

Ronan Berder

15 Years Doing What He Hated. An 8-Figure Exit.

MONEYWISE INSIGHTS

- Responsibility traps harder than fear.
- Exits free you from what you built.
- Starting over is an option, not failure.



This Profile in One Line

He stayed 15 years longer than he wanted. Then he left anyway.



DESIGNING YOUR LIFE EARLY BEATS OPTIMIZING YOUR PORTFOLIO LATER.

INTRO

Ali earns ~\$4–6M/year with a mid-7-figure net worth. He invests mostly in the S&P 500 and explicitly rejects optimizing for \$100M.

He designed his life first, then let money follow.

Most relevant for: founders chasing numbers without knowing why.

SNAPSHOT

- Annual income: ~\$4–6M
- Net worth: mid-7 figures
- Primary investment: S&P 500

Ali Abdaal

He Doesn't Want \$100,000,000

MONEYWISE INSIGHTS

- Design life first, wealth second.
- More money rarely fixes unclear goals.
- Contentment beats optimization.



This Profile in One Line

He decided what enough looked like before he had it.



AMBITION DOESN'T DISAPPEAR. IT JUST GETS REDIRECTED.

INTRO

Chris exited twice with ~\$25–50M net worth. Three kids under three changed everything.

He spends ~\$11–18K/month and discovered ambition looks different when you're responsible for small humans.

Most relevant for: founders becoming parents.

SNAPSHOT

- Exits: 2
- Net worth: ~\$25–50M
- Children: 3 under 3
- Monthly spend: ~\$11–18K

Chris Bakke

Elon Musk's Acquisition Made Him \$50M. Fatherhood Changed Him.

MONEYWISE INSIGHTS

- Ambition evolves, doesn't disappear.
- Parenthood redefines success.
- Time becomes the real currency.



This Profile in One Line

Ambition didn't leave.
It just found a better target.

Dave (Anonymous)

Worth \$100–150M. Spends \$60K/Month on Time.

**BUYING YOUR TIME BACK
COMPOUNDS FASTER THAN
BUYING THINGS.**

SNAPSHOT

- Net worth: \$100–150M
- Liquid assets: ~\$20–25M
- Monthly spend: ~\$60K
- Annual deficit: ~\$700K

MONEYWISE INSIGHTS

- Time is the only asset that doesn't compound.
- Buying time back beats buying things.
- Deficits are rational if time is finite.

INTRO

Dave is worth \$100–150M with ~\$20–25M liquid. He runs a ~\$700K/year deficit intentionally to buy back attention and energy.

He views time as the only non-renewable asset. Most relevant for: founders with money but no time.

This Profile in One Line

He pays to never ask "where did the day go?"





PEOPLE DILIGENCE MATTERS MORE AFTER THE DEAL THAN BEFORE IT.

INTRO

Kory sold for ~\$200M. EBITDA dropped from ~\$21M to ~\$12M because the acquiring team was wrong. He recovered to ~\$30M in ~18 months by fixing the team. The lesson: people diligence matters most post-close.

Most relevant for: founders considering strategic buyers.

SNAPSHOT

- Exit value: ~\$200M
- EBITDA drop: ~\$21M → ~\$12M
- Recovery time: ~18 months
- Recovered EBITDA: ~\$30M

Kory Mitchell

The Exit Mistake That Nearly Cost Him \$200M

MONEYWISE INSIGHTS

- People diligence beats financial diligence.
- Acquirers matter as much as price.
- Recovery is possible with right team.



This Profile in One Line

He learned that who buys matters as much as what they pay.



If you made it to the end of this book, one thing is probably clear:

The hardest part of building a great company isn't tactics. It's judgment.

Everything you read here exists because of real conversations between founders who are actually doing the work. Conversations that don't happen online. Conversations that only happen when people sit together, in person, and talk honestly about what's working and what isn't.

That's Hampton.

Hampton is an IRL community for founders who care about building great companies and great lives at the same time. Small Core groups that meet consistently. Local chapters for real relationships. A private network of 1,000+ vetted founders, many of them well-known, all of them serious.

Money comes up because it has to. But it's never the point.

If this book felt unusually honest, it's because it came from proximity, not theory.

If you're building a real company and doing it mostly alone, you don't have to keep doing it that way.

If your business has at least \$3M in revenue, \$3M in funding, or you've had a prior exit, [apply](#) to Hampton.

My team or I will personally email you back within 12 hours.

[Apply Now](#)